### **FORM**

### FOR EXERCISING THE VOTING RIGHT BY A PROXY

This form contains an instruction for exercising the voting right by a proxy holding a power-of-attorney granted by a shareholder and enabling the exercise of the voting right at the Ordinary Shareholder Meeting of PKP CARGO S.A. ("**OSM**") convened for 28 June 2021 in accordance with the instructions provided by the shareholder.

The shareholder provides the proxy with instructions on how to vote with regard to each of the resolutions to be adopted at the Ordinary Shareholder Meeting by putting an "X" in the appropriate box in sections described as votes "for", "against" or "abstaining".

If the shareholder decides to vote in different manners from his/her shares held, he or she shall indicate in the appropriate section the number of shares from which the proxy is instructed to vote "for", "against" or "abstaining". If no indication is given about the number of shares, the proxy will be deemed to be authorized to vote as instructed from all the shares held by the shareholder. If the section "Other" is marked, the shareholder should define in that section the instructions on how the proxy is required to exercise the voting right. For the avoidance of doubt as to how the proxy is required to vote in such a case, it is recommended that the manner of proceeding by the proxy should be defined in the section "Other" in the above situation.

The use of this form depends on the shareholder's decision and is not a condition for casting a vote through a proxy. PKP CARGO S.A. hereby declares that it will not verify whether proxies exercise voting rights in accordance with the instructions received from the shareholders. Therefore, the voting instructions do not have to be provided to PKP CARGO S.A. or the Chairperson of the Ordinary Shareholder Meeting.

PROXY:	
	(full name / business name of the Proxy)
SHAREHOLDER:	
	(full name / business name of the Shareholder)

# INSTRUCTION FOR EXERCISING THE VOTING RIGHT BY A PROXY

I hereby authorize the Proxy to vote at the Ordinary Shareholder Meeting of PKP
CARGO S.A., with its registered office in Warsaw, convened for 28 June 2021 at 11:00
a.m. in the head office of PKP CARGO S.A. in Warsaw, ul. Grójecka 17, in accordance
with the instructions provided below.

Shareholder's signature

Item 3 of the agenda of the Ordinary Shareholder Meeting of PKP CARGO S.A.  $\ensuremath{\mathsf{DRAFT}}$ 

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of				
to appoint Chairperson of the Ordinary	Shareholder Meeting	1-		
§	1			
Pursuant to § 10 Section 1 of the PKF conjunction with Article 409 § 1 of the Con S.A. Ordinary Shareholder Meeting h Chairperson of the PKP CARGO S.A. Ord June 2021.	nmercial Company Co nereby appoints Mr.	de, the PKP CARGO /Ms as		
§	2			
This Resolution shall come into force on the	ne date of its adoption.			
☐ For ☐ Against ☐ Objecting	Abstaining	At the proxy's discretion		

Number of shares

Number of shares

Number of shares

Other

Number of shares

# Resolution No. ....../2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of ...... 2021

## to adopt the agenda of the meeting

§ 1

The following agenda of the Ordinary Shareholder Meeting of PKP CARGO S.A. convened for 28 June 2021 ("Ordinary Shareholder Meeting") is hereby adopted:

- 1. Open the Ordinary Shareholder Meeting.
- 2. Prepare the attendance record.
- 3. Adopt a resolution to appoint the Chairperson of the Ordinary Shareholder Meeting.
- 4. Assert that the Ordinary Shareholder Meeting has been convened correctly and is capable of adopting resolutions.
- 5. Adopt the agenda of the meeting.
- 6. Review the Activity Report of the PKP CARGO S.A. Supervisory Board as the Company's corporate body and assess the Company's standing, taking into account the assessment of the internal control, risk management and compliance systems and the internal audit function.
- 7. Review and approve the Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020 prepared according to EU IFRS.
- 8. Review and approve the Consolidated Financial Statements of the PKP CARGO Group for the financial year ended 31 December 2020 prepared in accordance with EU IFRS.
- 9. Review and approve the Management Board Report on the activity of the PKP CARGO Group for 2020.
- 10. Adopt a resolution to cover the net loss shown in the Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020 prepared according to EU IFRS.
- 11. Adopt a resolution to refrain from distributing a dividend for the financial year ended 31 December 2020.
- 12. Adopt resolutions to grant a discharge to the PKP CARGO S.A. Management Board Members on the performance of their duties in the financial year 2020.
- 13. Adopt resolutions to grant a discharge to the PKP CARGO S.A. Supervisory Board Members on the performance of their duties in the financial year 2020.
- 14. Adopt a resolution to issue an opinion on the "Report on compensations disbursed to Members of the PKP CARGO S.A. Management Board and Supervisory Board in 2019–2020".
- 15. Adopt a resolution to adopt amendments to the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board".
- 16. Adopt a resolution to amend § 14 section 6 item 1 of the Articles of Association of PKP CARGO S.A.
- 17. Adopt a resolution to amend the resolution on the selection of an audit firm.
- 18. Other business.
- 19. Adjourn the meeting.

						<b>5</b> —				
This R	esolution	shall come	into	force	on th	he	date	of its	adoption	on.

For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			

Resolution No/2021
of the Ordinary Shareholder Meeting of PKP CARGO S.A.
of 2021

# to approve the Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020 prepared according to EU IFRS

Pursuant to Article 393 Item 1 and Article 395 § 2 Item 1 of the Commercial Company Code in conjunction with § 12 Section 1 of the PKP CARGO S.A. Articles of Association, the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

### § 1

The Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020 prepared according to EU IFRS are hereby approved following their examination; the statements include:

- statement of profit or loss and other comprehensive income for the period from 1 January 2020 to 31 December 2020 showing a net loss of PLN 173.9 million (one hundred seventy-three million nine hundred thousand Polish zloty) and negative comprehensive income of PLN 251.6 million (two hundred fifty-one million six hundred thousand Polish zloty),
- 2) statement of financial position prepared as at 31 December 2020, showing total assets and total liabilities and equity of PLN 6,667.0 million (six billion six hundred sixty-seven million Polish zloty),
- 3) statement of changes in equity for the period from 1 January 2020 to 31 December 2020 showing a decrease in equity by PLN 251.6 million (two hundred fifty-one million six hundred thousand Polish zloty),
- 4) cash flow statement for the period from 1 January 2020 to 31 December 2020 showing a decrease in cash by PLN 199.5 million (one hundred ninety-nine million five hundred thousand Polish zloty),
- 5) notes including significant accounting principles and other explanatory notes to the Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020.

☐ For	☐ Against ☐ Objecting	☐ Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			

Resolution No/2021
of the Ordinary Shareholder Meeting of PKP CARGO S.A.
of 2021

# to approve the Consolidated Financial Statements of the PKP CARGO Group for the financial year ended 31 December 2020 prepared according to EU IFRS

Pursuant to Article 393 Item 1 and Article 395 § 2 Item 1 of the Commercial Company Code in conjunction with § 12 Section 1 of the PKP CARGO S.A. Articles of Association, the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

§ 1

The Consolidated Financial Statements of the PKP CARGO Group for the financial year ended 31 December 2020 prepared according to EU IFRS are hereby approved following their examination; the statements include:

- consolidated statement of profit or loss and other comprehensive income for the period from 1 January 2020 to 31 December 2020 showing a net loss of PLN 224.3 million (two hundred twenty-four million three hundred thousand Polish zloty) and negative comprehensive income of PLN 279.5 million (two hundred seventy-nine million five hundred thousand Polish zloty),
- 2) consolidated statement of financial position prepared as at 31 December 2020, showing total assets and total liabilities and equity of PLN 7,559.4 million (seven billion five hundred fifty-nine million four hundred thousand Polish zloty),
- 3) consolidated statement of changes in equity for the period from 1 January 2020 to 31 December 2020 showing a decrease in equity by PLN 279.5 million (two hundred seventy-nine million five hundred thousand Polish zloty),
- 4) consolidated cash flow statement for the period from 1 January 2020 to 31 December 2020 showing a decrease in cash by PLN 247.9 million (two hundred forty seven million nine hundred thousand Polish zloty),
- 5) notes including significant accounting principles and other explanatory notes to the Consolidated Financial Statements of the PKP CARGO Group for the financial year ended 31 December 2020, prepared in accordance with EU IFRS.

For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

Item 9 of the agenda of the Ordinary Shareholder Meeting of PKP CARGO S.A.  $\ensuremath{\mathsf{DRAFT}}$ 

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
	agement Board R p for 2020	eport on the Activity	of the PKP CARGO
Code in conjunction	with § 12 Sectio	n 1 of the PKP CA	Commercial Company RGO S.A. Articles of D S.A. hereby resolves
The Management Bo hereby approved follo			RGO Group in 2020 is
This Resolution shall	come into force on	§ 2 the date of its adoption	n.
For	Against Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

Resolution No/2021  of the Ordinary Shareholder Meeting of PKP CARGO S.A.  of				
Pursuant to Article 39 with § 12 Section 1	95 § 2 Item 2 of the 0 of the PKP CARGO of PKP CARGO S.A.	S.A. Articles of Asso	ciation, the Ordinary	
seventy-three million zloty and 54/100), as S.A. for the financial	§ d in 2020 in the amo eight hundred fifty-th carried in the Standa year ended 31 Decem I with retained earning	unt of PLN 173,853, ree thousand one hu lone Financial Statem ber 2020, prepared in	undred fifty-six Polish ents of PKP CARGO	
This Resolution shall	\$ come into force on the			
For  Number of shares	☐ Against ☐ Objecting  Number of shares	☐ Abstaining  Number of shares	At the proxy's discretion  Number of shares	
Other				

	<b>Resolution N</b>	lo	./2021	
of the Ordinary	Shareholder	Meeting	g of PKP	CARGO S.A.
	of		2021	

# to refrain from distributing a dividend for the financial year ended 31 December 2020

Acting pursuant to § 12 Section 1 of the PKP CARGO S.A. Articles of Association in conjunction with Resolution No. ....../2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. on the coverage of the net loss carried in the Standalone Financial Statements of PKP CARGO S.A. for the financial year ended 31 December 2020, prepared in accordance with EU IFRS, the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

§ 1

Having reviewed the PKP CARGO S.A. Management Board's motion, it is hereby resolved that no dividend will be distributed for the financial year ended 31 December 2020.

§ 2

☐ For	☐ Against ☐ Objecting	☐ Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

	Resolution N	ło/2021	
of the Or		Meeting of PKP CAF	RGO S.A.
to grant a discharge on the p	to the President of to the President of to the President of the Control of the President of		Management Board
Pursuant to Article 3 Commercial Compani hereby resolves as fo	y Code, the Ordinary		_
A discharge is herek CARGO S.A. Manage 01 January 2020 to 3	by granted to Mr. Caement Board, on the p		
This Resolution shall	_	2 e date of its adoption.	
For	Against Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares

Other

Resolution No/2021
of the Ordinary Shareholder Meeting of PKP CARGO S.A.
of 2021
to grant a discharge to a Member of the PKP CARGO S.A. Management Board
on the performance of his duties
Pursuant to Article 393 Item 1 in conjunction with Article 395 § 2 Item 3 of the Commercial Company Code, the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

§ 1

A discharge is hereby granted to Mr. Witold Bawor, Member of the PKP CARGO S.A. Management Board, on the performance of his duties in the period from 01 January 2020 to 31 December 2020.

§ 2

For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
to grant a discharge on the p		e PKP CARGO S.A.	Management Board
	y Code, the Ordinary	nction with Article 39 Shareholder Meeting	5 § 2 Item 3 of the of PKP CARGO S.A.
A discharge is hereby S.A. Management Boundary 2020 to 31 D	oard, on the perform		
This Resolution shall	•	2 e date of its adoption.	
☐ For	☐ Against	☐ Abstaining	☐ At the proxy's
Number of shares	Objecting  Number of shares	Number of shares	discretion  Number of shares

of the Or	dinary Sharehold	n No/2021 er Meeting of PKP C 2021	ARGO S.A.
	e to a Member of performance of his		A. Management Board
	y Code, the Ordina	•	395 § 2 Item 3 of theing of PKP CARGO S.A
_	oard, on the perfo	-	ber of the PKP CARGC in the period from 01
This Resolution shall	come into force on	§ 2 the date of its adopti	on.
☐ For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares

Other

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
to grant a discharge to a on the perfor	Member of the mance of his d		Management Board
Pursuant to Article 393 It Commercial Company Cod hereby resolves as follows:	e, the Ordinary		•
A discharge is hereby gran S.A. Management Board, January 2020 to 31 Decem	on the perform	n Kozendra, Member	
This Book Constall and	§		
This Resolution shall come	into force on the	e date of its adoption.	
For Aga	ainst ecting	Abstaining	At the proxy's discretion
	er of shares	Number of shares	Number of shares
☐ Other	•••		

of the Or	Resolution N dinary Shareholder I of	Meeting of PKP CAF	RGO S.A.
to grant a discharge on the p	e to a Member of the performance of his d		Management Board
Pursuant to Article 3 Commercial Company hereby resolves as fo	y Code, the Ordinary		•
A discharge is hereby Management Board, of 2020 to 31 December	on the performance of	Wasaty, Member of tl	
This Resolution shall	§ come into force on the		
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion

Number of shares

Number of shares

Number of shares

Other

Number of shares

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
	to the Chairman of to performance of his		. Supervisory Board
	y Code, the Ordinary		5 § 2 Item 3 of the of PKP CARGO S.A.
<u> </u>	•	rzysztof Mamiński, C	hairman of the PKP ies in the period from
This Resolution shall	\$ come into force on th		
☐ For	Against	☐ Abstaining	☐ At the proxy's
	Objecting		discretion

Number of shares

Number of shares

Number of shares

Other

Number of shares

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
	ge to Vice-Chairma on the performanc	n of the PKP CARG e of his duties	O S.A. Supervisory
	y Code, the Ordinary	nction with Article 39 Shareholder Meeting	_
	/ granted to Mr. Miros isory Board, on the p	1 Sław Antonowicz, Vice- performance of his dut	
This Resolution shall	_	3 2 ne date of its adoption.	
For	Against Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of			
			Supervisory Board on
tne pe	erformance of his d	<u>iuties</u>	
	y Code, the Ordina		395 § 2 Item 3 of the ing of PKP CARGO S.A.
· ·	ird, on the performar		nber of the PKP CARGO e period from 01 January
		§ 2	
This Resolution shall	come into force on	•	on.
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

of the C	Ordinary Sharehold	n No/2021 er Meeting of PKP C 2021	ARGO S.A.
			Supervisory Board on
<u>ine p</u>	erformance of his	<u>uuties</u>	
	ny Code, the Ordina	•	395 § 2 Item 3 of the ing of PKP CARGO S.A.
		§ 1	
	on the performance	ntoni Duda, Member d	of the PKP CARGO S.A. iod from 21 August 2020
This Possiution sho	Il como into force on	§ 2	on
This Resolution sha	iii come into force on	the date of its adopti	OH.
For	☐ Against	☐ Abstaining	☐ At the proxy's
	Objecting		discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			

of the O	rdinary Shareholde	n No/2021 er Meeting of PKP C/ 2021	ARGO S.A.
	e to a Member of the		Supervisory Board on
	y Code, the Ordina	•	395 § 2 Item 3 of the ng of PKP CARGO S.A.
•	on the performance		the PKP CARGO S.A. period from 01 January
This Resolution shall	come into force on	§ 2 the date of its adoptio	n.
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

of the O	Resolution N dinary Shareholder of	<b>Meeting of PKP CAF</b>	RGO S.A.
to grant a discharge	to a Member of the	PKP CARGO S.A. Su	upervisory Board on
the pe	rformance of his du	<u>ties</u>	
	y Code, the Ordinary	nction with Article 39 Shareholder Meeting	•
	on the performance o	1 sz Górski, Member of t f his duties in the pe	
This Resolution shall	•	2 e date of its adoption.	
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

af 41a a		n No/2021	24300 0 A
or the		er Meeting of PKP C 2021	ARGU S.A.
to grant a dischar	ge to a Member of th	he PKP CARGO S A	Supervisory Board on
	performance of her		Supervisory Board on
	any Code, the Ordina		395 § 2 Item 3 of the ing of PKP CARGO S.A.
		§ 1	
	ervisory Board, on the		icz, Member of the PKP duties in the period from
		§ 2	
This Resolution sha	all come into force on	the date of its adopti	on.
☐ For	Against Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

Resolution No. ....../2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A.

of 2021			
	to a Member of the rformance of his du		upervisory Board on
	y Code, the Ordinary		95 § 2 Item 3 of the of PKP CARGO S.A.
•	/ granted to Mr. Pawerd, on the performance  // granted to Mr. Pawerd.  // granted to Mr. Pawerd.		er of the PKP CARGO eriod from 01 January
This Resolution shall		2 e date of its adoption	
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			,

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of2021				
	e to a Member of the erformance of his o		Supervisory Board on	
	y Code, the Ordina		395 § 2 Item 3 of the ng of PKP CARGO S.A	
	on the performance	•	of the PKP CARGO S.A period from 01 January	
This Resolution shall	come into force on	§ 2 the date of its adoption	on.	
For	Against Objecting	Abstaining	At the proxy's discretion	
Number of shares	Number of shares	Number of shares	Number of shares	
Other	•	•	•	

DRAFI			
of the Or	Resolution N dinary Shareholder of	<b>Meeting of PKP CAF</b>	RGO S.A.
to grant a discharge the per	to a Member of the rformance of his du		upervisory Board on
Pursuant to Article 3 Commercial Company hereby resolves as fo	y Code, the Ordinary		_
A discharge is hereby CARGO S.A. Superviol 1 January 2020 to 3	sory Board, on the po	leusz Stachaczyński,	
This Resolution shall	•	2 e date of its adoption.	
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion

Number of shares

Number of shares

Number of shares

Number of shares

Other

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of					
·	e to a Member of the erformance of his d	<u>e PKP CARGO S.A. S</u> luties	upervisory Board on		
<u> </u>		<u></u>			
	y Code, the Ordina	unction with Article 39 ry Shareholder Meeting			
	isory Board, on the	§ 1 adysław Szczepkowsk performance of his du			
This Resolution shall	come into force on	§ 2 the date of its adoption	1.		
For	Against Objecting	Abstaining	At the proxy's discretion		
Number of shares	Number of shares	Number of shares	Number of shares		
Other	1	1	1		

of the O	rdinary Shareholde	No/2021 r Meeting of PKP CA 2021	RGO S.A.
	e to a Member of the erformance of her d		Supervisory Board on
	y Code, the Ordinar		95 § 2 Item 3 of the g of PKP CARGO S.A.
		0.4	
	y granted to Ms. Izak ard, on the performa		er of the PKP CARGO ne period from 16 July
This Resolution shall		§ 2 the date of its adoption	٦.
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

Resolution No/2021 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of				
	P CARGO S.A. Mana	compensations disbu		
90g(6) of the Act of 2 Introducing Financia	9 July 2005 on Public I Instruments to an	Association of PKP CA COfferings and the Ter Organized Trading Seeting of PKP CARGO	ms and Conditions for ystem and on Public	
	hereby issued on the hereby issued on the hereby issued on the hereby issued on the hereby is he	§ 1 he "Report on compe nagement Board and s Resolution.		
This Resolution shall	•	§ 2 he date of its adoption		
For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion	
Number of shares	Number of shares	Number of shares	Number of shares	
Other				

## 

# to adopt amendments to the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board"

Pursuant to § 12 sec. 1 of the Articles of Association of PKP CARGO S.A. in conjunction with Article 90d(1) the Act of 29 July 2005 on Public Offering and the Terms and Conditions for Introducing Financial Instruments to an Organized Trading System and on Public Companies (Journal of Laws 2020.2080, consolidated text of 25 November 2020, as amended), the PKP CARGO S.A. Ordinary Shareholder Meeting hereby resolves as follows:

§ 1

The following amendments are hereby made to the Attachment to Resolution No. 23/2020 of the Ordinary Shareholder Meeting of PKP CARGO S.A. of 29 June 2020 on the adoption of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board":

- 1) § 5 sec. 3 of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board" reading as follows:
  - "3. The amount of monthly compensation of a Supervisory Board Member shall be set by the Shareholder Meeting in consideration of the need to guarantee the independence of Supervisory Board Members in the performance of their duties arising from their function and shall not be greater than the product of the multiplier 2.75 and the average monthly wage in the enterprise sector without profit-sharing in the fourth quarter of the previous year, as announced by the President of Statistics Poland."

### shall read as follows:

- "3. The amount of monthly compensation of a Supervisory Board Member shall be set by the Shareholder Meeting in consideration of the need to guarantee the independence of Supervisory Board Members in the performance of their duties arising from their function and shall not be greater than that specified in the Act of 9 June 2016 on the Rules for Setting the Compensation of Persons Managing Certain Companies.";
- 2) § 5 sec. 4 of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board" reading as follows:
  - "4. The compensation of a Supervisory Board Member consists exclusively of fixed compensation. In order to ensure independence, such compensation may not be reduced and its payment may not be suspended or canceled, except as provided for in the generally applicable laws."

shall read as follows:

- "4. The compensation of a Supervisory Board Member consists exclusively of fixed compensation. In order to ensure independence, such compensation may not be reduced and its payment may not be suspended or canceled, except as provided for in the generally applicable laws and in this Policy.";
- 3) In § 5 of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board", the existing sections 7-9 shall be renumbered to 8-10:
- 4) In § 5 of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board", a new section 7 is hereby inserted, reading as follows:
  - "7. Members of the Supervisory Board are entitled to use the travel allowances available to the Company's employees on the terms governed by separate regulations.";
- 5) § 6 sec. 2 of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board" reading as follows:
  - "2. The Company shall not grant any individual benefits under old-age or disability pension plans to Management Board Members; Supervisory Board Members may participate on a voluntary basis in the employee capital scheme established by the Company.";

shall read as follows:

"2. Members of the Management Board and Supervisory Board may participate on a voluntary basis in the employee capital scheme established by the Company in accordance with the general terms of this scheme.".

§ 2

 The PKP CARGO S.A. Management Board is hereby authorized to prepare the consolidated text of the "Compensation policy for Members of the PKP CARGO S.A. Management Board and Supervisory Board", in consideration of the amendments made by this Resolution along with the introduction of minor editorial changes.

☐ For	☐ Against ☐ Objecting	☐ Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			

## 

### to amend § 14 sec. 6 item 1 of the Articles of Association of PKP CARGO S.A.

Pursuant to Article 430 § 1 of the Commercial Company Code in conjunction with § 12 sec. 1 of the PKP CARGO S.A. Articles of Association, the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

§ 1

- § 14 section 6 item 1 of the PKP CARGO S.A. Articles of Association with the current wording:
- "1) Management Board members (including the President of the Management Board and the Management Board member mentioned in section 5 above) will be appointed following a recruitment procedure, whose rules and course is set forth in these Articles of Association and the bylaws adopted by the Supervisory Board ("Bylaws for Appointing Management Board Members") subject to provisions of the Regulation issued by the Council of Ministers on 18 March 2003 on the Conduct of the Recruitment Procedure for the Position of Management Board Member in Certain Commercial Companies (Journal of Laws of 2003 No. 55 item 476, as amended); the Bylaws for Appointing Management Board Members define in particular the qualifications that will be evaluated when selecting candidates for respective positions in the Management Board; amendments to the Bylaws for Appointing Management Board Members require consent of all Supervisory Board members who meet the independence criteria and are appointed following the rules set forth in § 20 and 21 below;"

### shall read as follows:

"1) Management Board members (including the President of the Management Board and the Management Board member mentioned in sec. 5 above) will be appointed following a recruitment procedure the rules and course of which are set forth in these Articles of Association and the bylaws adopted by the Supervisory Board ("Bylaws for Appointing Management Board Members") subject to the provisions of the Act on the Rules for Managing State Property; the Bylaws for Appointing Management Board Members define in particular the qualifications that will be evaluated when selecting candidates for respective positions in the Management Board; an amendment to the Bylaws for Appointing Management Board Members requires the consent of at least one Supervisory Board member who meets the independence criteria and has been appointed following the rules set forth in § 20 and 21 below;".

§ 2

For	☐ Against ☐ Objecting	Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
Other			

	Resolution N	lo/	2021		
of the Ordinary	Shareholder	Meeting	of PKP	CARGO S.	.Α.
-	of	202	21		

### to amend the resolution on the selection of an audit firm

Pursuant to §12(2)(5) of the PKP CARGO S.A. Articles of Association and Article 66(4) in conjunction with Article 64(1)(3) of the Accounting Act (Journal of Laws of 2019 item 351, as amended), the Ordinary Shareholder Meeting of PKP CARGO S.A. hereby resolves as follows:

§ 1

§ 1 sec. 1 of Resolution No. 2/2020 of the PKP CARGO S.A. Extraordinary Shareholder Meeting of 16 November 2020 on the selection of an audit firm shall now read as follows:

- "1. Selects, as the Contractor, to:
  - 1) audit:
    - a) standalone financial statements of PKP CARGO S.A. for 2021-2025;
    - b) consolidated financial statements of the PKP CARGO Group for 2021-2025;
  - 2) review interim condensed:
    - a) standalone financial statements of PKP CARGO S.A. in 2021-2025;
- b) consolidated financial statements of the PKP CARGO Group in 2021-2025; the following audit firms:
  - Grant Thornton Frąckowiak spółka z ograniczoną odpowiedzialnością sp.k. with its registered office in Poznań at ul. abpa Antoniego Baraniaka 88E, 61-131 Poznań, KRS 0000369868, NIP 7781476013, entered in the list of audit firms kept by the Polish Audit Supervision Agency under file no. 3654;
  - 2) Grant Thornton Polska spółka z ograniczoną odpowiedzialnością sp.k. with its registered office in Poznań at ul. abpa Antoniego Baraniaka 88E, 61-131 Poznań, KRS 0000407558, NIP 7822545999, entered in the list of audit firms kept by the Polish Audit Supervision Agency under file no. 4055.".

§ 2

☐ For	☐ Against ☐ Objecting	☐ Abstaining	At the proxy's discretion
Number of shares	Number of shares	Number of shares	Number of shares
☐ Other			