



# Record results and successful reorganisation

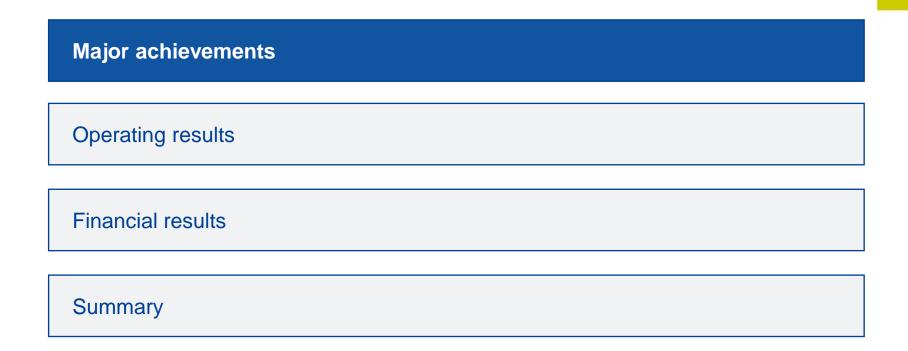


# Financial results for the first half of 2014



28 August 2014

# **Agenda**





## Record financial results on a competitive market



-8% y/y in H1 2014

Impact of the situation in the coal market



PLN 1 931 m

OPERATING EXPENSES

-11% y/y in H1 2014

Consistent cost-cutting policy

# PLN 257 m CAPEX

Rolling stock maintenance and modernisation

+15% y/y coal cars ready for the autumn transport peak



56.7%

## MARKET SHARE

By freight turnover in H1 2014

Clear leader in the Polish rail freight market



# Reorganisation of the Group – improved management and operation





- **✓** Better information flow, greater flexibility
- Reduced operating costs
- **Trade structure adapted to the market needs**

# Consolidation of divisions

- √ 10 → 7 divisions, location near major trade routes in Poland
- Streamlined operation of dispatching centers and train crews

# - one of the largest rolling stock repair companies in Europe

- ✓ Concentration of maintenance and repair functions
- **✓** Optimisation of the production process
- Improved cost effectiveness



# **Agenda**



Major achievements

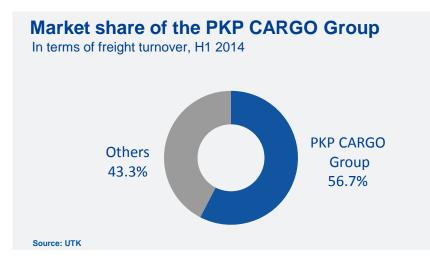
# **Operating results**

Financial results

Summary

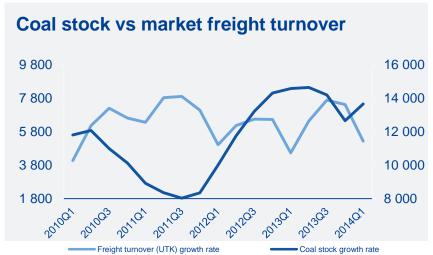


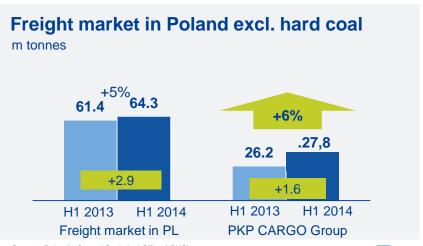
## Clear leader of the rail freight market



#### PKP CARGO freight in H1 2014

	H1 2013	H1 2014	change %
Freight turnover (m tkm)	13 947	13 522	-3.0%
Volume ('000 t)	52 832	51 221	-3.0%







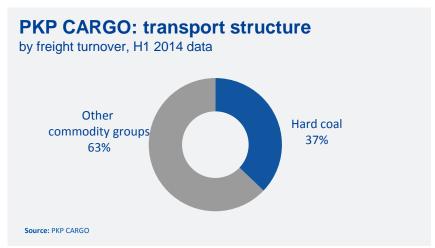
# **HARD COAL** - lower competitiveness of Polish coal, decrease in export freight, increase in domestic freight







- Freight turnover growth: +7% y/y for domestic, transit and import freight
- Winning the largest coal transport tender in Poland (ENEA)
- Warm winter; Hard coal-based electricity generation in Poland: -6% y/y
- Global coal ARA prices: -12% y/y → growing coal imports → decrease in exports from Poland



- Implementation of new contracts signed in H1, including those with ENEA and Azoty Group
- Gradual reduction of coal stock held at mines
- Readiness to manage the autumn transport peak in the coal market



#### **AGGREGATES AND CONSTRUCTION MATERIALS –**

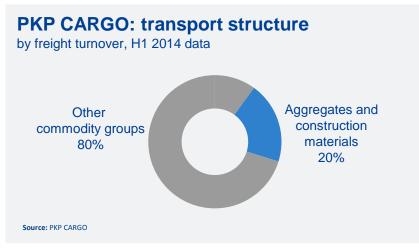
record infrastructural investments, new PKP CARGO's sales initiatives





#### H1 2014

- Better economic outlook in the construction sector (construction and assembly production +10% y/y)
- More road and railway investment projects started than in the corresponding period of 2013
- PKP CARGO sales initiatives, mainly in Q1



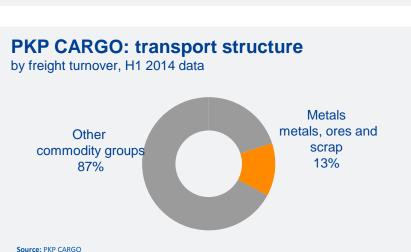
- Further increase in infrastructural investment projects more EU funding
- 224 km of motorways and expressways under construction; 578 km at tendering stage
- Estimates for 2014: 240 m tonnes of aggregates sold vs 220 m tonnes in 2013. (Polish Union of Aggregates Producers)



# **METALS, ORES AND SCRAP METAL –** new contracts and low raw material prices - good prospects for H2 2014







#### H1 2014

- The largest contract in the market with the ArcelorMittal Group and the first transports of 120m rails
- Continued relationship with the existing Customers, e.g. CMC Poland
- Increased metal and ore import freight to steelworks in southern Poland
- Shorter ore supply routes import of raw material from Ukraine instead od Polish ports
- Furnace retrofit at a key Customer's steelworks

- A new contract for the transport of more than 1 million tonnes annually for CMC Poland
- Resumed imports of raw material by sea via Polish ports
- Expected increase in demand for steel in Poland and in Europe in H1 2014 and 2015 (Eurofer)
- Large infrastructural projects in the railway sector, construction of power units and LNG terminal in Świnoujście



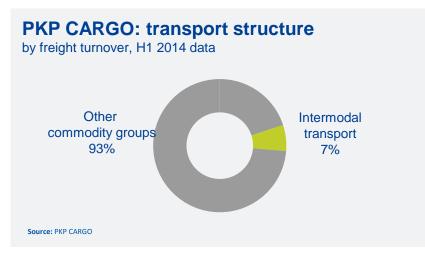
## **INTERMODAL TRANSPORT –** new contracts in a dynamically growing market







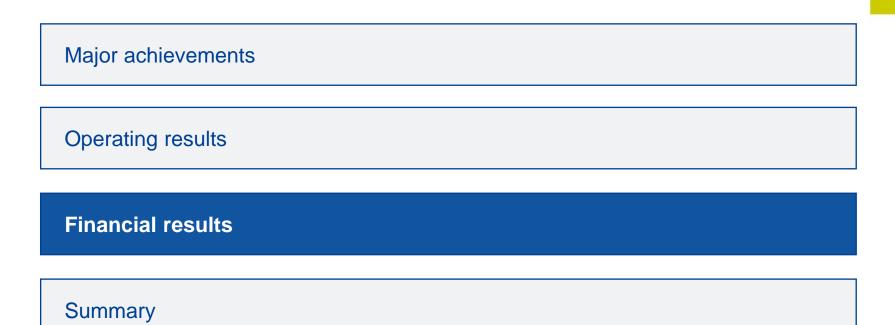
- Recovery of the market position in Q2
- Commercialisation of the operations of the Poznań terminal (a new permanent connection to ports from September)
- New freight contracts:
  - for Huyndai parts (intermodal)
  - for Suzuki, Volkswagen and Skoda (cars)



- Launching new routs to Western Europe
- Launching new domestic and international cooperation with PCC
- Development of freight services to China
- A new connection: Gdańsk Sławków Bratysława Gdańsk intermodal triangle
- Expansion of the company's own terminals
- An increasing growth rate of intermodal transport in Poland - estimated growth of 8% pa by UTK

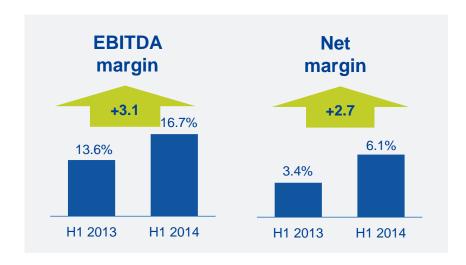


# **Agenda**

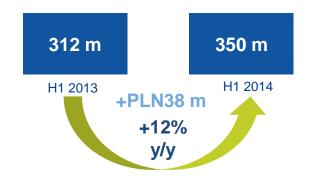


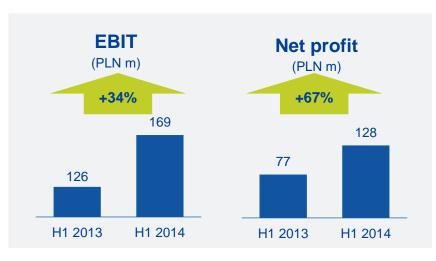


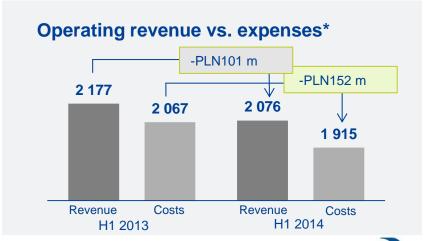
## **Record EBITDA profitability**



#### **EBITDA**

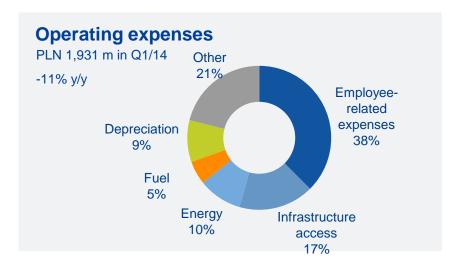








#### **Cost effectiveness**





#### Infrastructure access

-118 m

- >20% decrease in unit cost
- Optimisation of freight logistics

#### **Employee benefits**

-15 m

- Cost reduction by 2%
- Staffing reduced by 291 FTE in H1
- EBITDA per employee +13%

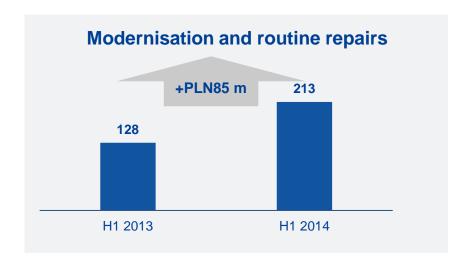
#### **Fuels and energy**

-20 m

- Greater freight turnover in diesel traction
- Decrease of the cost of energy consumption
- Decrease of the unit cost by 4%

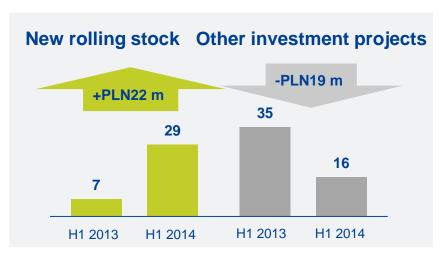


### Investment directions: rolling stock, intermodal, IT



#### H<sub>1</sub> 2014

- Increase in investment to PLN 257 m as expected, adjusted to the rolling stock needs (+3,000 wagons y/y)
- Replacement investment ~10% of sales
- >90% repairs within the Group, visible effects y/y in terms of improvement in the effectiveness of rolling stock companies



- Financing investment projects with EU funds (new potential terminal projects)
- Use of new intermodal platforms (330 in total by the end of 2014)
- Full investment control optimisation



## Strong balance sheet, various financing possibilities



#### H1 2014

- +PLN 136 m from operating activities
- Influence of one-off events on the cash level at the end of period
- Investment financing in H1 with own funds and repayment of historical debt
- Expected further strenghtening of cash position in H2, planned refinancing of expenditure incurred

#### **Financial indicators**

Balance at the end of period	30.06.2013	30.06.2014	
Net financial debt / EBITDA	-0.24	-0.07	+++
Debt coverage ratio	1.98	4.79	+++
Debt ratio	0.39	0.35	+++

#### **Cash and debt**

PLN m Balance at the 31.12.2012 30.06.2013 31.12.2013 30.06.2014 end of period Cash & cash 847 814 955 549 equivalents 737 740 624 524 Debt - 216



# Agenda

Major achievements

Operating results

Financial results

**Summary** 



# PKP CARGO – new Polish Champion ready for expansion









- **✓** Group after internal reorganisation
- **✓** Optimised business model
- ✓ Solid financial results
- ✓ Potential for debt growth



Significant potential for domestic and international development



### **Key challenges**









✓ Development of international freight

**✓** New intermodal connections

# **Operational**



Better use of resources

- Drivers increase in the working time on the locomotive
- Rolling stock- improvement in utilization indicators
- Back office reduction of the unit repair cost

Investment



Taking advantage of opportunities in the M&A



**Purchase of multi-system locomotives** 







# **Q&A Session**



# **Transport results**

Freight turnover (m tkm)					
	H1 2014	H1 2013	Change %	Share H1 2014	Share H1 2013
solid fuels	5 733	6 738	-15%	42%	48%
including coal	5 020	5 977	-16%	37%	43%
aggregates and construction materials	2 674	1 940	38%	20%	14%
metals and ores	1 741	1 953	-11%	13%	14%
chemicals	877	836	5%	6%	6%
liquid fuels	325	380	-15%	2%	3%
timber and agricultural produce	929	741	25%	7%	5%
Intermodal transport	876	934	-6%	7%	7%
other	367	426	-14%	3%	3%
Total	13 522	13 947	-3%	100%	100%

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	H1 2014	H1 2013	Change %	Share H1 2014	Share H1 2013
solid fuels	25 816	29 192	-12%	50%	55%
including coal	23 <i>4</i> 26	26 587	-12%	46%	50%
aggregates and construction materials	9 348	7 046	33%	18%	13%
metals and ores	6 163	6 518	-5%	12%	12%
chemicals	2 911	2 959	-2%	6%	6%
liquid fuels	1 212	1 442	-16%	2%	3%
timber and agricultural produce	2 446	1 948	26%	5%	4%
intermodal transport	2 287	2 406	-5%	5%	5%
other	1 038	1 321	-21%	2%	2%
Total	51 221	52 832	-3%	100%	100%



# **Consolidated profit and loss statement**

PLN m	H1 2014	H1 2013	change %
Sales revenue	2 053.3	2 152.7	-5%
Revenue from the sales of goods and materials	23.7	114.0	-79%
Other operating revenue	22.8	24.5	-7%
Total operating revenue	2 099.8	2 291.2	-8%
Depreciation and impairments	181.5	186.0	-2%
Consumption of raw materials and consumables	313.8	335.5	-6%
Fuel	102.1	100.3	2%
Energy	189.6	211.8	-10%
Third party services	638.0	738.3	-14%
Infrastructure access costs	326.5	444.9	-27%
Taxes and charges	20.3	18.5	10%
Cost of employee benefits	724.8	739.6	-2%
Other costs by category	21.9	30.7	-29%
Value of goods and materials sold	15.9	98.1	-84%
Other operating expenses	14.6	18.2	-19%
Cost of operating activities	1 930.9	2 164.9	-11%
EBITDA	350.5	312.3	12%
Operating profit	169.0	126.3	34%
Financial revenue	11.6	19.4	-40%
Financial cost	16.5	41.2	-60%
Share in profit of associated entities	-0.4	0.2	-340%
Profit before tax	163.6	104.7	56%
Income tax	35.5	27.9	27%
Net profit	128.1	76.8	67%
Net profit (loss) attributable to:			
Shareholders of the parent company	126.7	76.4	66%
Non-controlling interest	1.4	0.4	295%



# **Consolidated statement of financial position**

PLN m	As at 30/06/2014	As at 31/12/2013
Tangible fixed assets	3 926.4	3 855.4
Intangible assets	58.1	61.4
Goodwill	2.7	2.7
Investment property	1.4	1.4
Investments measured using the equity method	33.6	38.2
Other non-current financial assets	6.1	6.1
Other non-current non-financial assets	1.7	1.4
Deferred tax assets	53.3	83.2
Total non-current assets	4 083.2	4 049.9
Inventory	74.3	76.0
Trade and other receivables	567.9	609.3
Income tax receivables	0.5	2.4
Other current financial assets	209.9	691.4
Other current non-financial assets	69.6	33.4
Cash & cash equivalents	339.4	263.7
Non-current assets held for sale	17.6	17.6
Total current assets	1 279.2	1 693.7
Total assets	5 362.4	5 743.6



# **Consolidated statement of financial position**

PLN m	As at 30/06/2014	As at 31/12/2013
Share capital	2 239.3	2 166.9
Supplementary capital	625.8	692.8
Other equity components	(17.0)	(16.4)
Retained earnings / Uncovered losses	585.0	603.2
Equity attributable to shareholders of the parent company	3 433.1	3 446.5
Equity attributable to non-controlling interest	63.3	62.4
Equity	3 496.5	3 508.9
Long-term bank credit and loans	89.5	121.6
Long-term liabilities from finance leases and lease contracts	236.8	313.1
Long-term trade and other receivables	91.3	113.7
Long-term provisions for employee benefits	592.9	592.9
Other long-term provisions	9.3	22.9
Deferred tax provision	2.5	2.6
Long-term liabilities	1 022.3	1 166.7
Short-term bank credit and loans	64.5	73.2
Short-term liabilities under finance leases and lease contracts	131.6	115.8
Short-term trade and other receivables	529.0	675.8
Short-term provisions for employee benefits	94.0	176.5
Income tax liability	22.0	26.1
Other short-term financial liabilities	2.0	0.3
Other short-term provisions	0.5	0.2
Short-term liabilities	843.6	1 068.0
Liabilities	1 865.9	2 234.7
Total liabilities and equity	5 362.4	5 743.6



# **Consolidated cash-flow statement**

PLN m	H1 2014	H1 2013
Gross profit/(loss)for the financial year	163.6	104.7
Adjustments:		
Depreciation of fixed assets	181.5	186.8
Impairment of fixed assets	-	(8.0)
Profit on the sale of fixed assets and intangible assets	5.2	11.6
Profit (loss) on operating activities	(0.0)	-
Profit/loss on exchange rate differences	0.6	17.4
Profit/loss on interest, dividend	4.3	(1.8)
Share in profit of associated entities	0.4	(0.2)
Other adjustments	(1.3)	(1.5)
Changes in working capital:		
(Increase) / decrease of the balance of trade receivables and other receivables	34.6	12.9
(Increase) / decrease in inventory	1.7	(2.6)
(Increase) / decrease in other assets	(35.8)	(29.4)
(Increase) / decrease in the balance of trade payables and other liabilities	(120.2)	(6.2)
(Increase) / decrease in other financial liabilities	1.7	4.0
(Increase) / decrease in provisions	(100.1)	(3.0)
Cash flow from operating activities	136.4	292.0
Interest (paid) / received	2.1	3.2
Income tax (paid) / received	(3.3)	(2.2)
Net cash flow from operating activities	135,2	293.0



# **Consolidated cash-flow statement**

PLN m	H1 2014	H1 2013
Expenditures in respect of purchase of fixed assets and intangible assets	(309.9)	(209.8)
Proceeds from the sale of fixed assets and intangible assets	0.8	1.1
Proceeds from the sale of other financial assets	-	0.0
Interest received	15.1	14.8
Dividends received	0.3	0.9
Repayment of loans granted	-	-
Expenditure in respect of loans granted	-	51.6
Other inflows / (expenditures) from investing activity	478.2	50.1
Net cash flow (used) / from investing activities	184.5	(91.3)
Financial lease expenditure	(62.8)	(58.0)
Lease interest paid	(6.4)	(8.5)
Inflows from credit facilities / loans received	-	0.7
Credit facilities / loans repaid	(32.0)	(58.1)
Interest paid on credit facilities / loans	(3.3)	(5.7)
Outflow/repayment of bank overdrafts	(8.7)	-
Subsidies received	11.4	-
Dividends paid to shareholders of the parent company	(137.5)	-
Other inflows / (outflows) from financial activities	(4.7)	(5.2)
Net cash flow (used) / generated by financial activities	(244.0)	(134.9)
Increase/(decrease) in net balance of cash and cash equivalents	75.7	66.8
Cash & cash equivalents at the beginning of the reporting period	263.7	188.0
Cash & cash equivalents at the end of the reporting period	339.4	254.8



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